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To provide oral comments via electronic means, please contact the City Recorder's Office no later than 2:00 p.m. on the day of the meeting. Most regular City Council meetings are streamed live through www.KeizerTV.com and cable-cast on Comcast Channel 23 within the Keizer City limits.



KEIZER LONG RANGE PLANNING TASK FORCE
AGENDA

Monday, December 8, 2025, 6:00 PM

Zoom: <https://us02web.zoom.us/j/81202539900>

**Robert L. Simon Council Chambers
930 Chemawa Road NE
Keizer, Oregon**

- 1. CALL TO ORDER**
- 2. ROLL CALL**
- 3. APPROVAL OF MINUTES**
 - a. March 10, 2025 Meeting Minutes**
- 4. PRESENTATION**
 - a. Financial Update**
- 5. UPCOMING MEETINGS**
 - a.**
 - Long Range Planning Task Force Meeting - Monday, February 9, 2026 - 6:00 p.m.**
 - Budget Committee Meeting - Monday, May 11, 2026 - 6:00 p.m.**
 - Budget Committee Meeting - Tuesday, May 12, 2026 - 6:00 p.m.**
 - Budget Committee Meeting - Thursday, May 14, 2026 - 6:00 p.m. (if needed)**
- 6. ADJOURNMENT**

“Agenda Management Services are being supported, in whole or in part, by federal award number 21.019 awarded to City of Keizer by the U.S. Department of the Treasury.”



MINUTES
KEIZER LONG RANGE PLANNING TASK FORCE
Monday, March 10, 2025
Keizer City Council Chambers
930 Chemawa Road NE
Keizer, Oregon

1. CALL TO ORDER

Mayor Clark called the meeting to order at 6:00 p.m.

2. ROLL CALL

Roll call was taken as follows:

Present:

Cathy Clark, Mayor
Shaney Starr, Council President
Lore Christopher, Councilor
Kyle Juran, Councilor
Daniel Kohler, Councilor
Marlene Parsons, Councilor
Matthew Stalheim
Melissa Martin
Elaine Wilson
Jane Herb
Susan London
Jonathan Thompson

Staff:

Adam Brown, City Manager
Tim Wood, Assistant City Manager
Shane Witham, Planning Director
Joseph Lindsay, City Attorney
Bill Lawyer, Public Works Director
Andrew Copeland, Police Chief
Melissa Bisset, City Recorder
Garrett Klever, Human Resources Director

Absent:

Soraida Cross, Councilor
One Open Position

3. APPROVAL OF MINUTES

a. Approval of November, 2024 Minutes

Council President Starr moved for approval of the November 12, 2024, Minutes. Melissa Martin seconded. Motion passed unanimously as follows: Clark, Starr, Juran, Parsons, Kohler, Christopher, Stalheim, Martin, Wilson, Herb, London, and Thompson in favor with Councilor Cross absent and one open position.

4. PRESENTATION

**a. Long Range
Planning Task
Force
Presentation**

Assistant City Manager Tim Wood gave a presentation to the Long Range Planning Task Force that included a City-wide overview noting the current financial status, population growth, staffing, cost of living, PERS, general operating fund, park and police service fees, the water and stormwater systems, the American Rescue Act (ARPA) fund, and City Council goals.

Discussion ensued regarding population projections, including the 2020 census, and the Portland State University Population Research Center.

There was discussion regarding Public Employer Retirement System (PERS) contributions for Tier One/Two employees and Oregon Public Service Retirement Plan (OPSRP) employees, the status of the PERS Retiree corrections, and the PERS debt obligation in relation to the sale of property and options for the use of proceeds in relation to the debt.

There was discussion regarding property taxes, and the cost of City services in relation to single-family homes, versus multi-family homes.

Planning Director Shane Witham spoke about how the demand for housing, that Keizer was in a shared Urban Growth Boundary (UGB), so the planning for the 20-year horizon would be within the UGB, and the housing market goes fast in Keizer and may not be from a strict population growth number.

Assistant City Manager Wood explained the "Change Property Ratio". Discussion ensued regarding Measure 50, its impacts, and what could be done. City Manager Brown noted that it had been on the League of Oregon Cities agenda.

There was a dialogue about the decline in telephone and cable franchise fees as it pertains to the overall Licenses and Fees.

There was a question about whether right-of-ways fees could be charged without charging for franchise fees. City Attorney Joseph Lindsay commented that there were a lot of strategies on ways in which right-of-ways could be utilized and the fact that people do business in town. He explained that a franchise fee was the way in which the City controls what was in the ground, that a utility fee could just be for businesses, and that rates could vary among users.

Mr. Wood displayed a graph of intergovernmental funds, noting there was a decline in revenues.

Mr. Wood provided a Financial Projection and graph of the General Operating Fund if there were no fee increases and if there were increases to Police and Parks Services Fees.

There was discussion about the proceeds from the sale of City-owned

properties and opioid money.

A history of the Keizer Police Services Fee was provided as well as an explanation of why the City decided on a Police Fee versus an Operating Levy.

Discussion ensued regarding the potential of an advisory vote for Police Fees as well as alternatives on how to charge the Police Fee.

There was discussion about the importance of communicating and engaging with the community regarding police funding and public safety.

There was a conversation about the Water System Master Plan and Capital Improvements.

Mr. Wood provided a Financial Projection of the Water System showing no rate increase as well as a five percent rate increase.

City Manager Adam Brown commented on the potential of indexing the Stormwater rates.

Public Works Director Bill Lawyer explained that the upcoming capital improvement needs were new, were a result of the video inspection system, and the time with regard to failing pipes. Instead of raising rates and fees methodically and regularly, staff waited until there was an identified need.

There was a conversation about the amount of dirt at the Rawlins' Property at Keizer Station and moving dirt to Keizer Rapids Park.

Mr. Brown reviewed the short-term and long-term City Council goals.

Planning Director Shane Witham explained the Willow Lake Settlement Agreement.

5. UPCOMING MEETINGS

- a. Budget Committee Meeting - Monday, May 12, 2025 at 6:00 p.m.**
- Budget Committee Meeting - Tuesday, May 13, 2025 at 6:00 p.m.**

The upcoming Budget Committee meetings were shared by Mr. Wood.

6. ADJOURNMENT Mayor Clark adjourned the meeting at 8:33 p.m.

Minutes approved: _____

“Agenda Management Services are being supported, in whole or in part, by federal award number 21.019 awarded to City of Keizer by the U.S. Department of the Treasury.”



Long Range Planning Task Force

December 8, 2025

Financial Update



Agenda

- City-wide Overview
- General Operating Fund
 - Police Services
 - Park Services
- Enterprise Funds
 - Water System
 - Stormwater System
- Questions



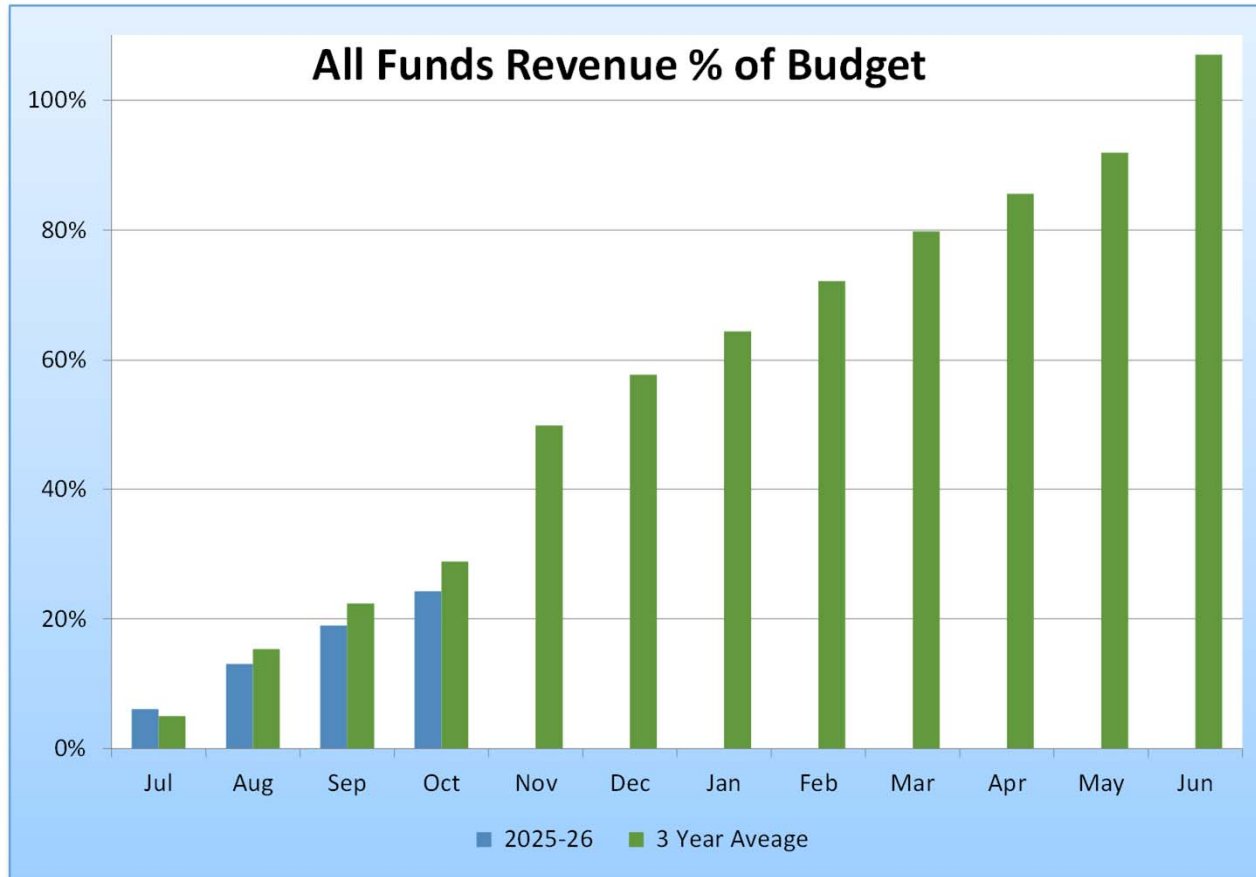
City-wide Overview

Year to Date as of October 31, 2025

	2025-26		2024-25		Actual	
	Budget	Actual	Budget	Actual	Dollar change	Percent Change
Resources						
Taxes and Assessments	9,136,500	980,791	8,885,400	995,583	(14,792)	-1.5%
Licenses and Fees	5,866,200	1,361,909	5,548,100	1,251,534	110,375	8.8%
Intergovernmental	6,724,000	1,301,160	6,204,200	2,085,969	(784,809)	-37.6%
Fines and Forfeitures	248,000	122,184	278,000	84,703	37,481	44.2%
Charges for Services	19,189,400	6,418,372	18,169,900	6,441,637	(23,265)	-0.4%
Miscellaneous	1,613,300	191,518	1,646,600	185,911	5,607	3.0%
Loan Proceeds	3,500,000	-	-	-	-	0.0%
Transfers In	8,216,700	-	7,240,600	-	-	0.0%
Total Resources	\$ 54,494,100	\$ 10,375,934	\$ 47,972,800	\$ 11,045,337	\$ (669,403)	-6.1%
Expenditures						
Personnel Services	\$ 18,314,500	\$ 5,723,023	\$ 17,255,100	\$ 4,807,198	\$ 915,825	19.1%
Materials and Services	20,497,600	5,948,620	22,907,500	5,688,139	260,481	4.6%
Capital Outlay	16,399,500	3,301,149	11,521,100	3,246,669	54,480	1.7%
Contingency	5,459,700	-	6,111,900	-	-	0.0%
Debt Service	2,527,500	-	1,748,200	-	-	0.0%
Transfers Out	8,216,700	-	7,240,600	-	-	0.0%
Total Expenditures	\$ 71,415,500	\$ 14,972,792	\$ 66,784,400	\$ 13,742,006	\$ 1,230,786	9.0%
Resources Over (Under) Expenditures	\$ (16,921,400)	\$ (4,596,858)	\$ (18,811,600)	\$ (2,696,669)	\$ (1,900,189)	70.5%
Beginning Fund Balance	\$ 22,350,500	\$ 25,705,753	\$ 25,823,500	\$ 27,380,449	\$ (1,674,696)	-6.1%
Ending Fund Balance	\$ 5,429,100	\$ 21,108,895	\$ 7,011,900	\$ 24,683,780	\$ (3,574,885)	-14.5%

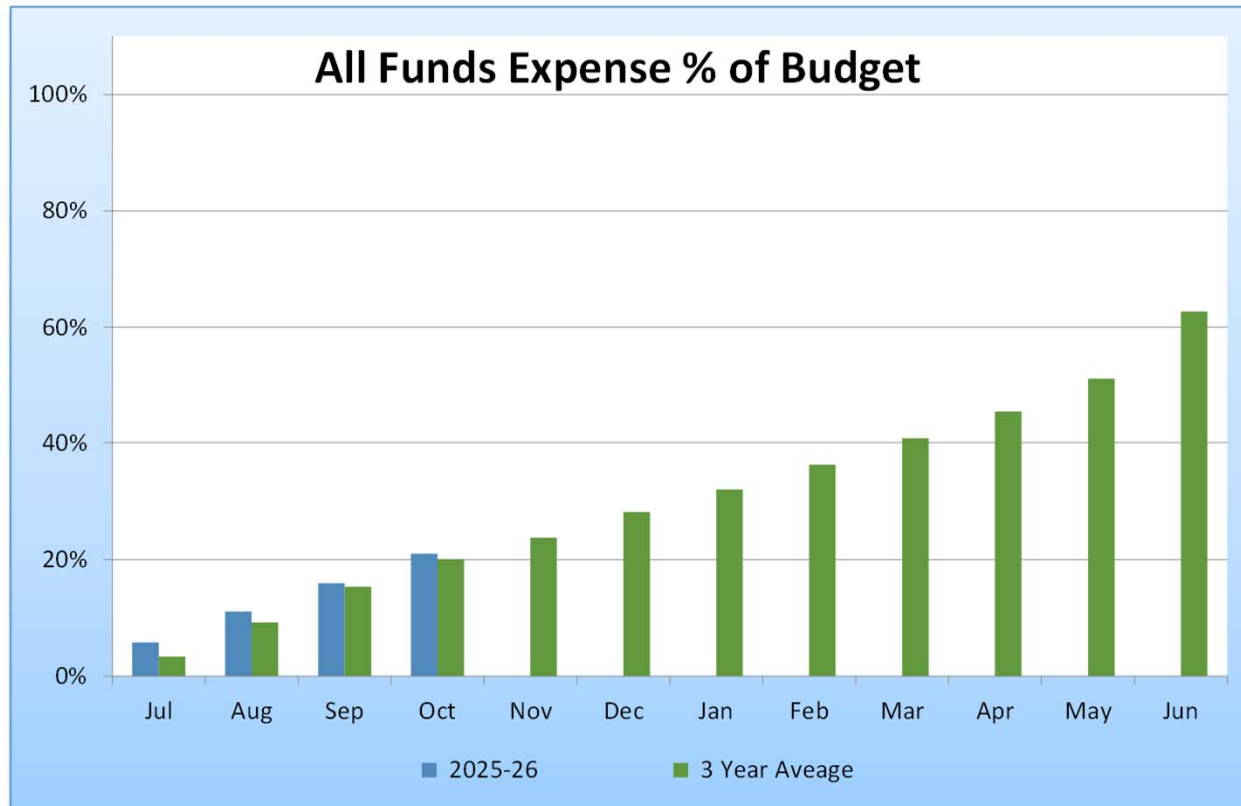


City-wide Overview



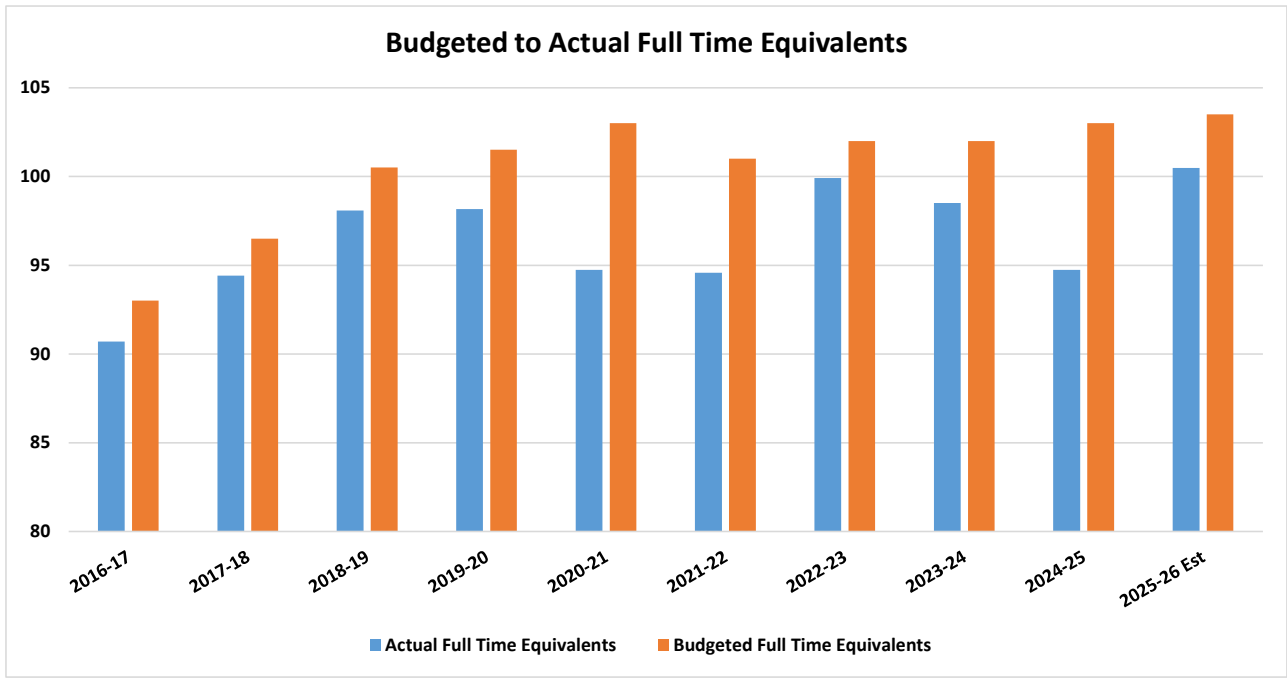


City-wide Overview





City-wide Overview - Staffing



Calendar Year	CPI-W*	Cost of Living				
		Fiscal Year	Unrep	KPA	KPAS	Local 737
2015	1.2%	2016-17	1.5%	2.5%	-	2.0%
2016	2.1%	2017-18	1.5%	2.5%	-	2.0%
2017	4.2%	2018-19	3.0%	3.0%	-	3.0%
2018	3.0%	2019-20	2.5%	2.5%	-	3.0%
2019	2.4%	2020-21	2.5%	2.5%	-	2.4%
2020	1.7%	2021-22	2.0%	2.5%	-	2.0%
2021	5.5%	2022-23	4.5%	4.0%	-	5.5%
2022	8.7%	2023-24	4.0%	5.0%	-	3.5%
2023	4.3%	2024-25	4.0%	4.0%	-	4.0%
2024	2.7%	2025-26	2.7%	3.5%	3.0%	2.7%
2025 Est	2.5%	2026-27	-	-	-	1.5% - 3.5%

* changed from CPI-W Portland-Salem to CPI-W West Class B/C as index ended December 2017.



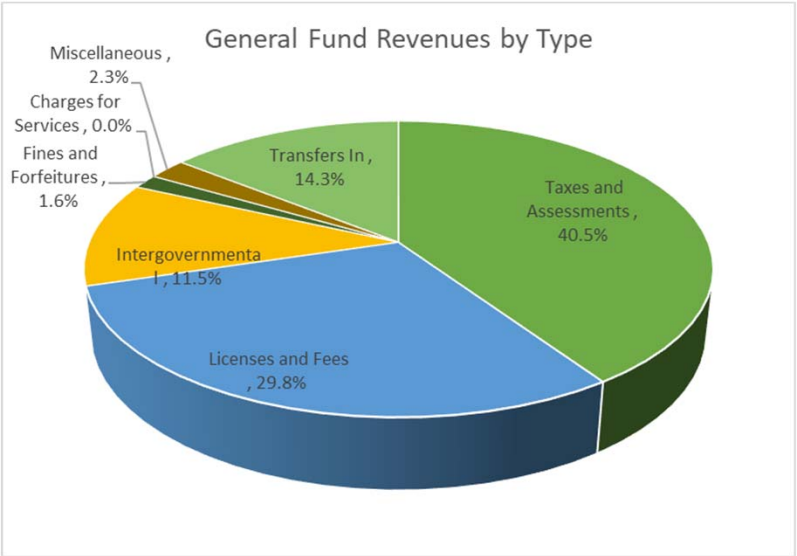
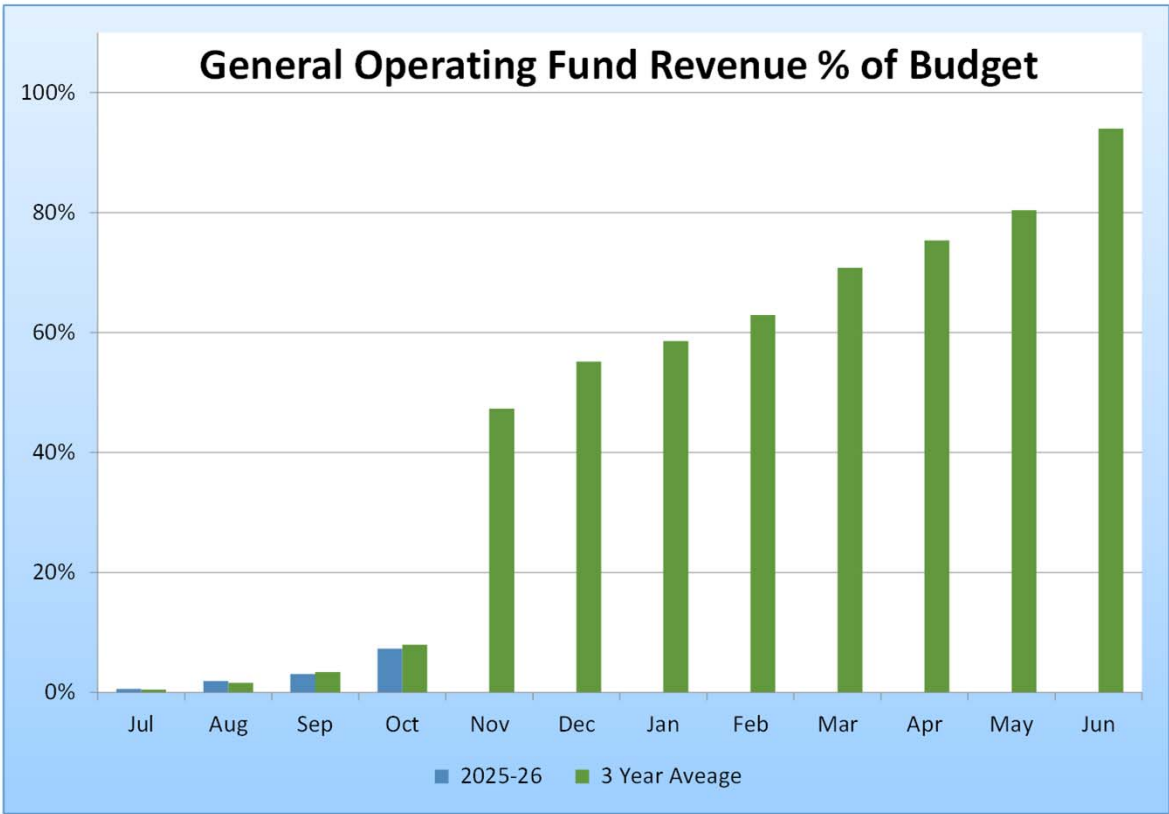
General Operating Fund Overview

As of October 31, 2025

	Budgeted	Projected		
	2025-26	2025-26	Difference	% Change
1 REVENUES:				
2 Taxes & Assessments	7,373,000	7,416,800	43,800	0.6%
3 Licenses & Fees	3,608,400	3,615,400	7,000	0.2%
4 Intergovernmental	1,713,400	1,627,700	(85,700)	-5.0%
5 Fines & Forfeitures	248,000	262,900	14,900	6.0%
6 Other	429,000	458,000	29,000	6.8%
7 Transfers In	1,021,200	1,021,200	-	0.0%
8 TOTAL NET REVENUES	14,393,000	14,402,000	9,000	0.1%
9 Police Services Fee	1,250,800	1,190,800	(60,000)	-4.8%
10 Park Services Fee	728,000	728,000	-	0.0%
11 TOTAL REVENUES	\$ 16,371,800	\$ 16,320,800	\$ (51,000)	-0.3%
12				
13 EXPENDITURES:				% Change
14 General Government	\$ 3,737,000	\$ 3,637,000	\$ (100,000)	-2.7%
15 Planning	698,300	648,300	(50,000)	-7.2%
16 Municipal Court	233,800	233,800	-	0.0%
17 Parks	1,375,600	1,813,600	438,000	31.8%
18 Police	11,545,600	11,445,600	(100,000)	-0.9%
19 Transient Occupancy Tax	326,300	326,300	-	0.0%
20 Contingency	859,900	-	(859,900)	-100.0%
21 Transfers Out	453,000	253,000	(200,000)	-44.2%
22 TOTAL EXPENDITURES	\$ 19,229,500	\$ 18,357,600	\$ (871,900)	-4.5%
23				
24 EXPENDITURES IN EXCESS OF REVENUES	(2,857,700)	(2,036,800)	820,900	-28.7%
25				
26 BEGINNING FUND BALANCE	6,387,200	7,394,600	1,007,400	15.8%
27				
28 ENDING FUND BALANCE	\$ 3,529,500	\$ 5,357,800	\$ 1,828,300	51.8%
Fund Balance as a % of Revenue	22%	33%		



General Operating Fund Overview - Revenues





General Operating Fund Overview – Taxes and Assessments

Financial Trends - Property Taxes

	2024-25 Actual Tax Revenue	2025-26 Estimated Tax Revenues 3.00%	2025-26 Revised Tax Revenues 3.67%
City Property Tax Revenues			
1 District Assessed Value	\$3,295,445,802	\$3,394,309,176	\$3,416,440,774
2 Permanent Tax Rate per \$1,000	\$2.0838	\$2.0838	\$2.0838
3 Gross Property Tax Revenues	\$6,867,050	\$7,073,061	\$7,119,179
4 Penalties/Compression/Adjustments	-	-	-
5 Property Tax Revenues	\$6,867,050	\$7,073,061	\$7,119,179
6 Uncollectables and Discounts	(343,352)	(353,653)	(355,959)
7 Net Anticipated Tax Collected	\$ 6,523,697	\$ 6,719,408	\$ 6,763,220
Assessed value is expected to increase 3%, primarily from the maximum growth value.			\$ 43,812



General Operating Fund Overview – License and Fees

Year to Date As of October 31, 2025

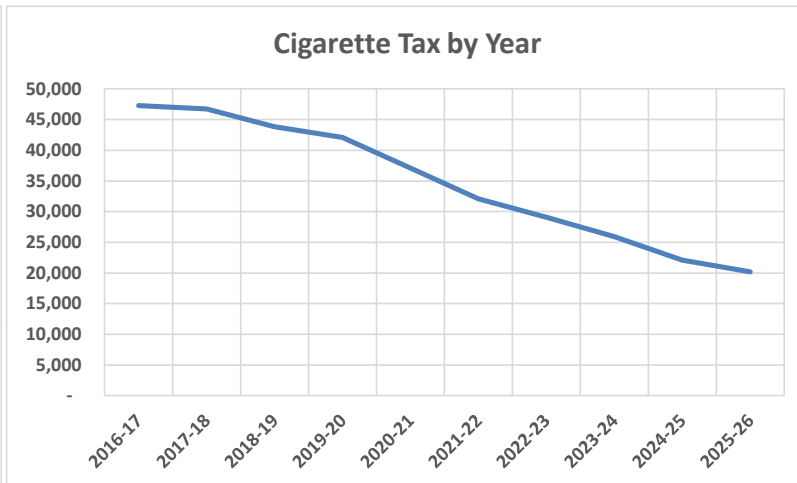
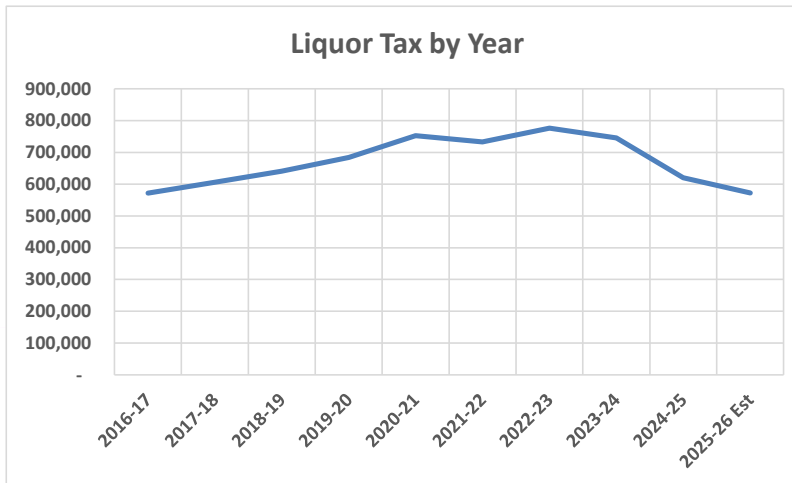
	Actual			Budget	
	Current Year	Prior Year	Percent Change	Annual	Percent of
Electric Franchise Tax	26,271	25,784	1.9%	1,578,600	1.7%
Natural Gas Franchise Tax	101	-	100.0%	465,000	0.0%
Telephone Franchise Tax	4,081	4,815	-15.2%	19,100	21.4%
Cable TV Franchise Tax	-	-	0.0%	341,400	0.0%
Sanitation Franchise	103,054	97,974	5.2%	403,100	25.6%
Water Sales Assessment	88,271	85,727	3.0%	207,400	42.6%
Sewer License Fee	135,927	131,068	3.7%	421,600	32.2%
Storm Water License Fee	28,830	28,480	1.2%	96,200	30.0%
Park Service Fee	231,976	230,362	0.7%	728,000	31.9%
Police Service Fee	400,264	397,314	0.7%	1,250,800	32.0%
Total License and Fees	\$ 133,507	\$ 128,573	3.8%	\$ 2,807,200	4.8%



General Operating Fund Overview – Intergovernmental

Year to Date As of October 31, 2025

	Actual			Budget	
	Current Year	Prior Year	Percent Change	Annual	Percent of
Liquor Tax	107,424	109,495	-1.9%	612,600	17.5%
State Revenue Sharing	-	-	0.0%	338,400	0.0%
Opioid Settlement	31,851	38,644	-17.6%	75,000	42.5%
Cigarette Tax	5,923	6,178	-4.1%	20,500	28.9%
Total Intergovernmental	\$ 145,198	\$ 154,317	-5.9%	\$ 1,046,500	13.9%

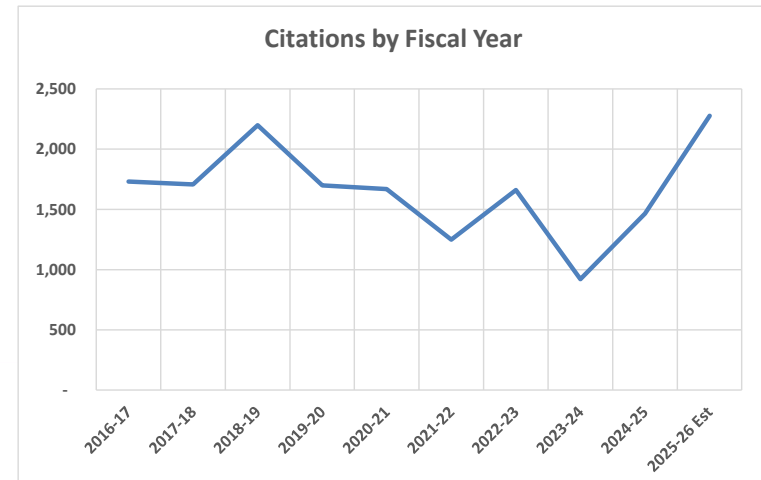
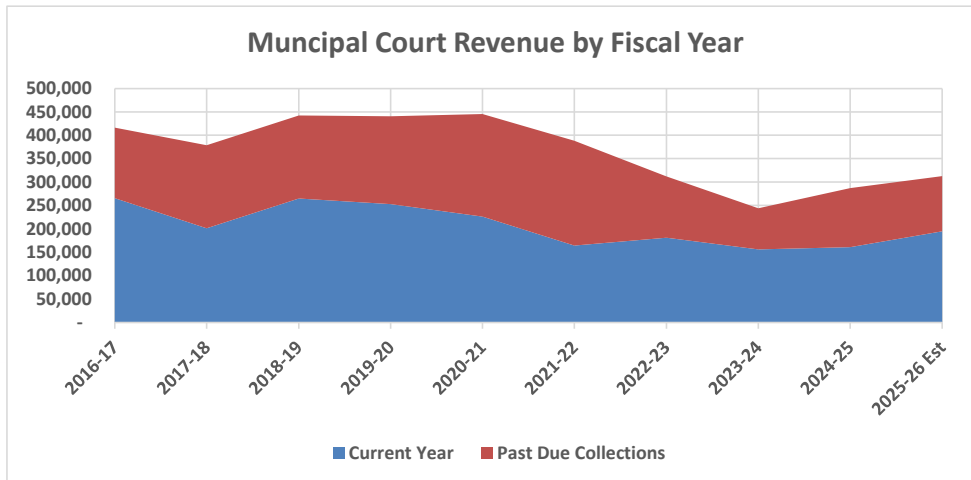




General Operating Fund Overview – Fines and Forfeitures

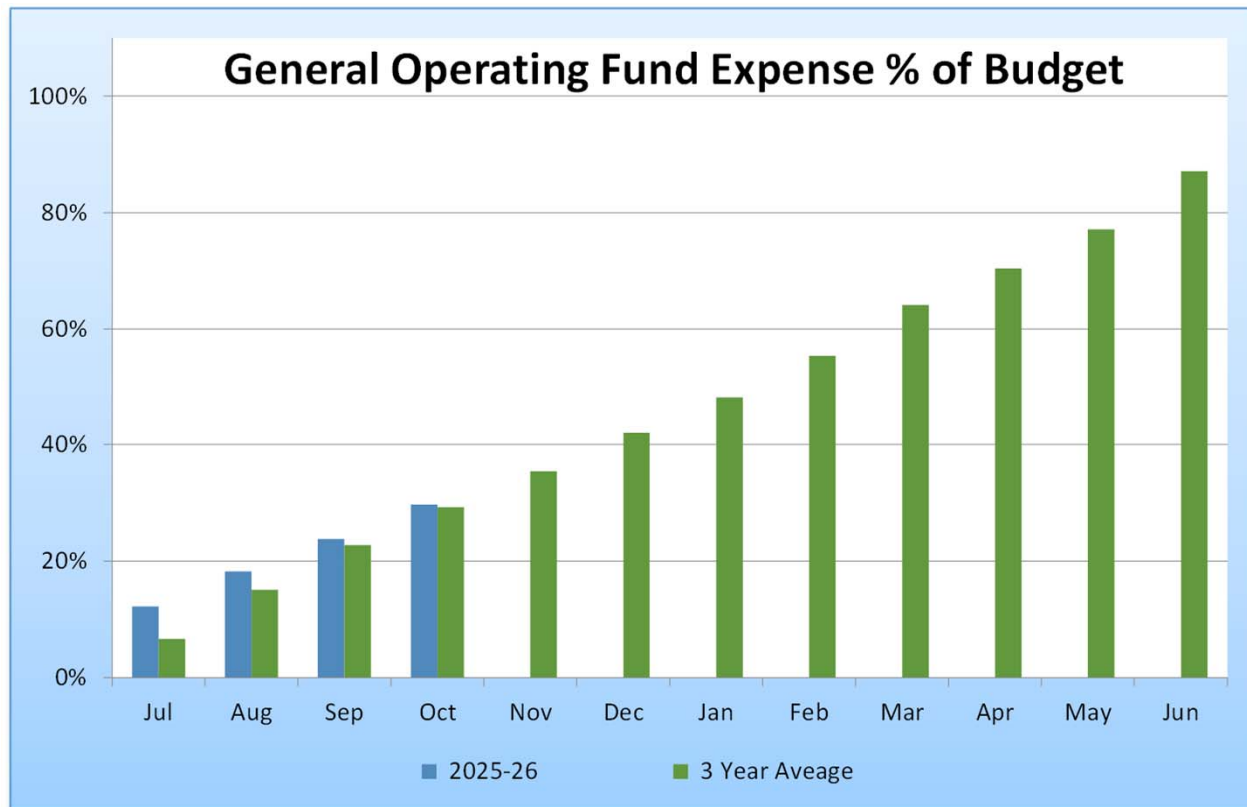
Year to Date As of October 31, 2025

	Actual			Budget	
	Current Year	Prior Year	Percent Change	Annual	Percent of
Municipal Court Fines	78,271	44,494	75.9%	145,000	54.0%
Past Due Court Collections	31,892	39,653	-19.6%	100,000	31.9%
Total Municipal Court	\$ 110,163	\$ 84,147	30.9%	\$ 245,000	45.0%





General Operating Fund Overview - Expenses





General Fund Overview – Full Time Equivalent's

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Direct										
Police	43.46	45.33	47.67	47.33	46.83	47.00	48.92	46.83	43.75	47.67
Planning	3.42	3.84	3.84	3.76	2.84	2.84	2.84	2.84	2.84	2.84
Code Enforcement	0.85	0.85	0.85	0.85	0.85	0.85	0.85	0.85	0.85	0.67
Parks	1.90	2.73	3.73	3.90	3.90	3.90	3.90	4.32	4.82	4.90
Municipal Court	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Direct	50.63	53.76	57.09	56.84	55.42	55.59	57.51	55.84	53.26	57.07
Indirect										
Finance	1.36	1.60	1.56	1.56	1.30	1.14	1.46	1.56	1.56	1.56
Information Technology	1.31	1.31	1.36	1.35	1.35	1.35	1.35	1.35	1.34	1.35
City Recorder	1.38	1.38	1.39	1.39	1.39	1.39	1.45	1.51	1.60	1.60
City Attorney	1.64	1.64	1.60	1.60	1.60	1.60	1.60	1.73	1.86	1.86
Human Resources	1.31	1.31	1.36	1.35	1.35	1.35	1.35	1.35	1.58	1.35
City Manager	0.74	0.74	0.74	0.74	0.61	0.80	0.74	0.74	0.80	0.80
Facilities	0.66	0.65	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68
Public Works Administration	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.07
Total Indirect	8.48	8.70	8.75	8.73	8.35	8.37	8.69	8.98	9.48	9.27
Total Direct and Indirect	59.11	62.46	65.84	65.57	63.77	63.96	66.20	64.82	62.74	66.34



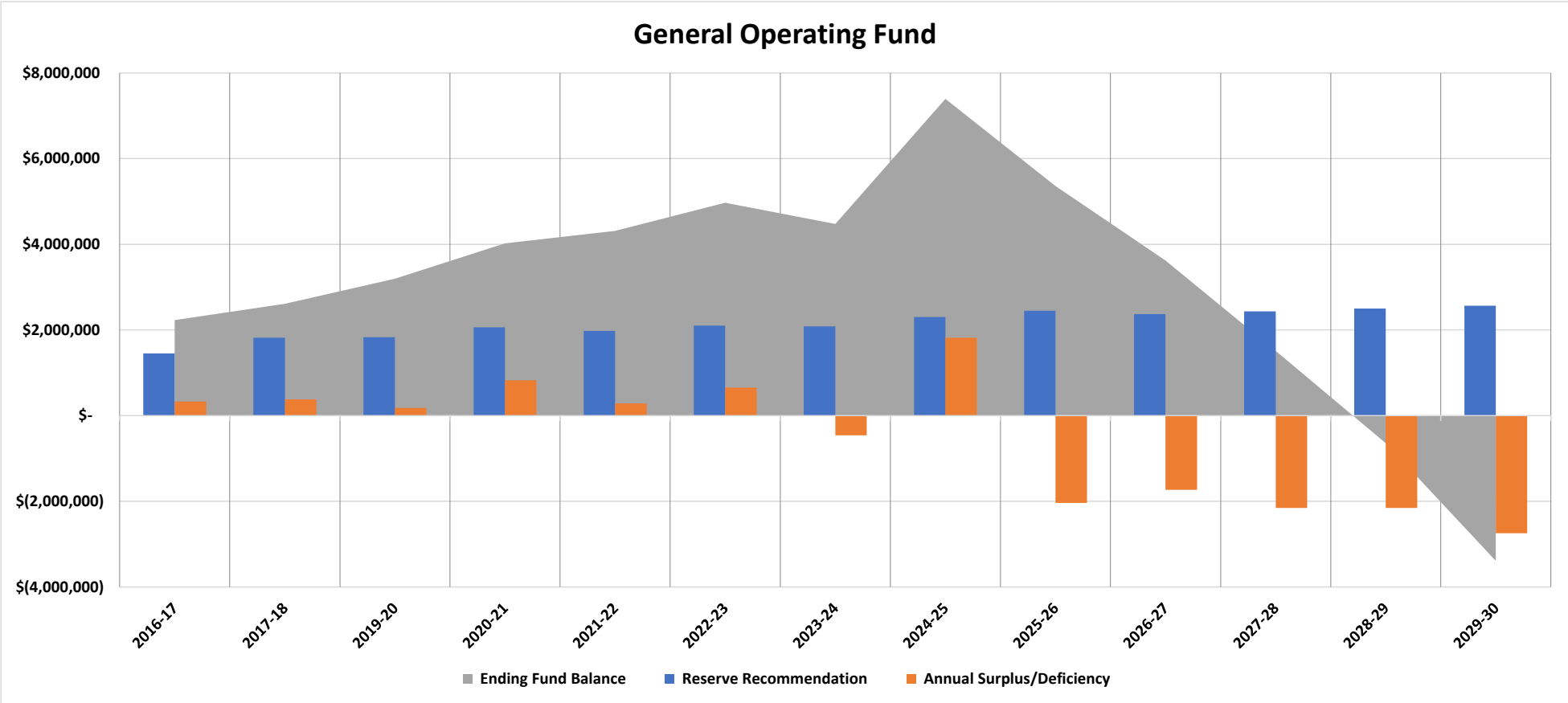
General Operating Fund Projection

As of October 31, 2025

	BUDGET			FORECASTED							
	2025-26	2025-26	% Change	2026-27	% Change	2027-28	% Change	2028-29	% Change	2029-30	% Change
1 REVENUES:											
2 Taxes & Assessments	7,373,000	7,416,800	0.6%	7,776,400	4.8%	8,048,600	3.5%	8,330,300	3.5%	8,621,900	3.5%
3 Licenses & Fees	3,608,400	3,615,400	0.2%	3,723,900	3.0%	3,835,600	3.0%	3,950,700	3.0%	4,069,200	3.0%
4 Intergovernmental	1,713,400	1,627,700	-5.0%	1,644,000	1.0%	1,660,400	1.0%	1,677,000	1.0%	1,693,800	1.0%
5 Fines & Forfeitures	248,000	262,900	6.0%	276,000	5.0%	289,800	5.0%	304,300	5.0%	319,500	5.0%
6 Other	429,000	458,000	6.8%	467,200	2.0%	476,500	2.0%	486,000	2.0%	495,700	2.0%
7 Transfers In	1,021,200	1,021,200	0.0%	-	-	-	-	-	-	-	-
8 TOTAL NET REVENUES	14,393,000	14,402,000	0.1%	13,887,500	-3.6%	14,310,900	3.0%	14,748,300	3.1%	15,200,100	3.1%
9 Police Services Fee	1,250,800	1,190,800	-4.8%	1,190,800	0.0%	1,190,800	0.0%	1,190,800	0.0%	1,190,800	0.0%
10 Park Services Fee	728,000	728,000	0.0%	728,000	0.0%	728,000	0.0%	728,000	0.0%	728,000	0.0%
11 TOTAL REVENUES	\$ 16,371,800	\$ 16,320,800	-0.3%	\$ 15,806,300	-3.2%	\$ 16,229,700	2.7%	\$ 16,667,100	2.7%	\$ 17,118,900	2.7%
12											
13 EXPENDITURES:			% Change		% Change		% Change		% Change		% Change
14 General Government	\$ 3,737,000	\$ 3,637,000	-2.7%	\$ 3,158,500	-13.2%	\$ 3,324,400	5.3%	\$ 3,412,800	2.7%	\$ 3,594,200	5.3%
15 Planning	698,300	648,300	-7.2%	667,700	3.0%	712,900	6.8%	734,300	3.0%	784,000	6.8%
16 Municipal Court	233,800	233,800	0.0%	239,700	2.5%	250,800	4.6%	257,100	2.5%	269,200	4.7%
17 Parks	1,375,600	1,813,600	31.8%	1,308,000	-27.9%	1,226,600	-6.2%	1,230,700	0.3%	1,235,000	0.3%
18 Police	11,545,600	11,445,600	-0.9%	11,908,600	4.0%	12,644,300	6.2%	12,997,400	2.8%	13,806,600	6.2%
19 Transient Occupancy Tax	326,300	326,300	0.0%	163,700	-49.8%	168,600	3.0%	173,700	3.0%	178,900	3.0%
20 PERS Side Account Offset	-	-	0.0%	(187,500)	100.0%	(264,300)	41.0%	(264,300)	0.0%	(282,600)	6.9%
21 Contingency	859,900	-	-100.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
22 Transfers Out	453,000	253,000	-44.2%	280,000	10.7%	280,000	0.0%	280,000	0.0%	280,000	0.0%
23 TOTAL EXPENDITURES	\$ 19,229,500	\$ 18,357,600	-4.5%	\$ 17,538,700	-4.5%	\$ 18,343,300	4.6%	\$ 18,821,700	2.6%	\$ 19,865,300	5.5%
24											
25 EXPENDITURES IN EXCESS OF REVENUES	(2,857,700)	(2,036,800)		(1,732,400)		(2,113,600)		(2,154,600)		(2,746,400)	
26											
27 BEGINNING FUND BALANCE	6,387,200	7,394,600		5,357,800		3,625,400		1,511,800		(642,800)	
28											
29 ENDING FUND BALANCE	\$ 3,529,500	\$ 5,357,800		\$ 3,625,400		\$ 1,511,800		\$ (642,800)		\$ (3,389,200)	
	22%	33%		23%		9%		-4%		-20%	



General Operating Fund Projection





General Operating Fund Police Projection

As of October 31, 2025

	BUDGET			FORECASTED							
	2025-26	2025-26	% Change	2026-27	% Change	2027-28	% Change	2028-29	% Change	2029-30	% Change
REVENUES:											
Police Service Fees	\$ 1,250,800	\$ 1,190,800	-5%	\$ 1,190,800	0%	\$ 1,190,800	0%	\$ 1,190,800	0%	\$ 1,190,800	0%
General Fund Support	7,591,900	8,112,500	7%	8,728,900	8%	8,906,200	2%	9,202,400	3%	9,384,800	2%
Other Dedicated Police Revenues	629,900	629,900	0%	649,000	3%	668,000	3%	688,000	3%	709,000	3%
Transfers In - ARPA	561,200	561,200	0%	-	0%	-	0%	-	0%	-	0%
TOTAL REVENUES	\$10,033,800	\$ 9,933,200	-1%	\$10,568,700	6%	\$10,765,000	2%	\$11,081,200	3%	\$11,284,600	2%
EXPENDITURES:											
Personnel Services	\$ 9,917,500	\$ 9,817,500	-1%	\$ 10,112,000	3%	\$ 10,819,800	7%	\$ 11,144,400	3%	\$ 11,924,500	7%
Materials & Services	1,369,200	1,369,200	0%	1,396,600	2%	1,424,500	2%	1,453,000	2%	1,482,100	2%
Capital Outlay	258,900	258,900	0%	400,000	54%	400,000	0%	400,000	0%	400,000	0%
TOTAL EXPENDITURES	\$11,545,600	\$11,445,600	-1%	\$11,908,600	4%	\$12,644,300	6%	\$12,997,400	3%	\$13,806,600	6%
REVENUES IN EXCESS OF EXPENDITURES	\$ (1,511,800)	\$ (1,512,400)		\$ (1,339,900)		\$ (1,879,300)		\$ (1,916,200)		\$ (2,522,000)	
BEGINNING FUND BALANCE	\$ 883,900	\$ 891,100		\$ (621,300)		\$ (1,961,200)		\$ (3,840,500)		\$ (5,756,700)	
ENDING FUND BALANCE	\$ (627,900)	\$ (621,300)		\$ (1,961,200)		\$ (3,840,500)		\$ (5,756,700)		\$ (8,278,700)	



General Operating Park Services Projection

As of October 31, 2025

	BUDGET			FORECASTED							
	2025-26	2025-26	% Change	2026-27	% Change	2027-28	% Change	2028-29	% Change	2029-30	% Change
REVENUES:											
Park Service Fees	728,000	728,000	0%	728,000	0%	728,000	0%	728,000	0%	728,000	0%
General Fund Support	360,800	360,800	0%	360,800	0%	360,800	0%	360,800	0%	360,800	0%
Other Revenues	129,900	129,900	0%	133,800	3%	137,800	3%	141,900	3%	146,200	3%
TOTAL REVENUES	\$ 1,218,700	\$ 1,218,700	0%	\$ 1,222,600	0%	\$ 1,226,600	0%	\$ 1,230,700	0%	\$ 1,235,000	0%
EXPENDITURES:											
Personnel Services	613,700	613,700	0%	632,100	3%	676,300	7%	696,600	3%	745,400	7%
Materials & Services	382,400	382,400	0%	390,000	2%	397,800	2%	405,800	2%	413,900	2%
Capital Outlay	817,500	817,500	0%	285,900	-65%	152,500	-47%	128,300	-16%	75,700	-41%
TOTAL EXPENDITURES	1,813,600	1,813,600	0%	1,308,000	-28%	1,226,600	-6%	1,230,700	0%	1,235,000	0%
REVENUES IN EXCESS OF EXPENDITURES	\$ (594,900)	\$ (594,900)		\$ (85,400)		\$ -		\$ -		\$ -	
BEGINNING FUND BALANCE	\$ 830,300	\$ 830,300		\$ 235,400		\$ 150,000		\$ 150,000		\$ 150,000	
ENDING FUND BALANCE	\$ 235,400	\$ 235,400		\$ 150,000		\$ 150,000		\$ 150,000		\$ 150,000	

Capital Outlay Requirements

\$ 525,000

\$ 525,000

\$ 550,000

\$ 525,000



General Operating Fund - Park Services

Park Services Capital Outlay

2026-27 – \$525,000

- Country Glen Park Play Structure
- Replace 2020 Zero Turn Mower
- Gator for Keizer Rapids Park
- Replace 2007 Ford F-250

2027-28 - \$525,000

- Pathway resurfacing throughout parks
- Retro-fit boarding floats at KRP boat ramp
- Replace 2020 Zero Turn Mower
- Resurface Dog Park Parking Lot
- Replace fall protection surface at the Big Toy

2028-29 - \$550,000

- Connect pavement from Chemawa Rd to Disc Golf Parking Lot
- Trail along creek at Claggett Creek Park
- Add Nature Play through park system
- Picnic Shelter East of Boat Ramp at KRP
- Replace 2002 Ford Ranger

2029-30 - \$525,000

- Wallace House Park Play Structure
- Retro-fit Wooden Bridge at Ryan J Hill Memorial Park
- Resurface Willamette Manor Tennis Courts
- Add Parking North of Boat Ramp



Water System – (Water Fund and Water Facility Fund)

As of October 31, 2025

	BUDGET			FORECASTED							
	2025-26	2025-26	% Change	2026-27	% Change	2027-28	% Change	2028-29	% Change	2029-30	% Change
RESOURCES:											
Water Sales	3,856,600	3,877,700	1%	3,877,700	0%	3,877,700	0%	3,877,700	0%	3,877,700	0%
Other Revenues	204,800	204,800	0%	211,000	3%	217,000	3%	224,000	3%	231,000	3%
TOTAL RESOURCES	\$ 4,061,400	\$ 4,082,500	1%	\$ 4,088,700	0%	\$ 4,094,700	0%	\$ 4,101,700	0%	\$4,108,700	0%
REQUIREMENTS:											
Expenditures:											
Personnel Services	\$ 1,677,900	\$ 1,677,900	0%	\$ 1,728,200	3%	\$ 1,849,200	7%	\$ 1,904,700	3%	\$ 2,038,000	7%
Materials & Services	2,220,300	2,220,300	0%	2,264,706	2%	2,310,000	2%	2,356,200	2%	2,403,324	2%
Capital Outlay	1,062,800	897,800	-16%	490,000	-45%	-	-100%	-	0%	-	0%
Contingency	205,600	-		-		-		-		-	
Total Expenditures	5,166,600	4,796,000	-7%	4,482,906	-7%	4,159,200	-7%	4,260,900	2%	4,441,324	4%
REVENUES IN EXCESS OF EXPENDITURE:	(1,105,200)	(713,500)		(394,206)		(64,500)		(159,200)		(332,624)	
BEGINNING FUND BALANCE	1,553,800	1,782,900		1,069,400		675,194		610,694		451,494	
ENDING FUND BALANCE	\$ 448,600	\$ 1,069,400		\$ 675,194		\$ 610,694		\$ 451,494		\$ 118,870	
Days Cash Supply at End of Year	40	96		60		54		40		11	
Annual Capital Outlay Requirement				\$ 1,000,000		\$ 1,000,000		\$ 750,000		750,000	



Water System – (Water Fund and Water Facility Fund)

Water System Capital Outlay

2026-27 – \$1,000,000

- Continued Water Line Replacement
- Telemetry System Updates

2027-28 - \$1,000,000

- Continued Water Line Replacement
- Water Production System Enhancements

2028-29 - \$750,000

- Continued Water Line Replacement

2029-30 - \$750,000

- Continued Water Line Replacement



Stormwater Fund

As of October 31, 2025

	PROJECTED			FORECASTED						
	2025-26	2025-26	% Change	2026-27	% Change	2027-28	% Change	2028-29	% Change	2029-30
1 REVENUES:										
2 Service Fees	2,207,800	2,179,100	-1%	2,179,100	0%	2,266,300	4%	2,357,000	4%	2,451,300
3 Other Revenues, Primarily Interest	55,800	55,800	0%	57,500	3%	59,200	3%	61,000	3%	62,800
4 Transfers In	200,000	200,000	0%	-	-100%	-	0%	-	0%	-
5 Total Revenues	\$2,463,600	\$2,434,900	-1%	\$2,236,600	-8%	\$2,325,500	4%	\$2,418,000	4%	\$2,514,100
6										
7 REQUIREMENTS:										
8 Expenditures:										
9 Personnel Services	1,132,500	1,132,500	0%	1,166,500	3%	1,248,200	7%	1,285,600	3%	1,375,600
10 Materials & Services	1,174,700	1,174,700	0%	1,198,200	2%	1,222,200	2%	1,246,600	2%	1,284,000
11 Capital Outlay	1,506,300	1,506,300	0%	-	-100%	-	0%	-	0%	-
12 Transfers Out	-	-	0%	100,000	100%	100,000	0%	-	0%	-
13 Contingency	190,900	-	-100%	-	0%	-	0%	-	0%	-
14 Total Expenditures	3,813,500	3,813,500	0%	2,464,700	-35%	2,570,400	4%	2,532,200	-1%	2,659,600
15										
16 REVENUES IN EXCESS OF EXPENDITURES	(1,349,900)	(1,378,600)		(228,100)		(244,900)		(114,200)		(145,500)
17										
18 BEGINNING FUND BALANCE	1,560,500	1,499,000		120,400		(107,700)		(352,600)		(466,800)
19										
20 ENDING FUND BALANCE	\$ 210,600	\$ 120,400		\$ (107,700)		\$ (352,600)		\$ (466,800)		\$ (612,300)
Day's Cash Supply at End of Year - Target 60 Days	35	20		(18)		(57)		(72)		(91)
Equivalent Service Unit (ESU) Rate Per Month *	\$ 7.89	\$ 7.89		\$ 7.89		\$ 8.21		\$ 8.53		\$ 8.88
Equivalent Service Unit Increase Per Month		\$ -		\$ -		\$ 0.32		\$ 0.33		\$ 0.34
Annual Capital Outlay Requirement				\$ 1,100,000		\$ 1,100,000		\$ 1,100,000		\$ 1,100,000

* ESU Rate is indexed annually, starting July 1, 2027 based on the change in average market value of undeveloped land in the City and the Engineering News Record Northwest Construction Cost Index. (Resolution R2025-3586)



Stormwater Fund

Stormwater Capital Outlay

2026-27 – \$1,100,000

- Willow Lake Estates Storm Drain Realignment – Phase I
- High-priority system repair, identified through inspection and cleaning program

2027-28 - \$1,100,000

- Willow Lake Estates Storm Drain Realignment – Phase II
- High-priority system repair, identified through inspection and cleaning program

2028-29 - \$1,100,000

- Willow Lake Estates Storm Drain Realignment – Phase III
- High-priority system repair, identified through inspection and cleaning program

2029-30 - \$1,100,000

- High-priority system repair, identified through inspection and cleaning program



Questions